City of East Lansing

Capital Improvements Program

2021-2027

Adopted: May 25, 2021

City of East Lansing

Capital Improvements Program

2021-2027

Mayor Aaron Stephens

Mayor Pro Tem Jessy Gregg Councilmember Lisa Babcock Councilmember Ron Bacon Councilmember Dana Watson

Primary Policies

The City shall continue to maintain its buildings, park and recreation facilities, utilities, streets and sidewalks at a level adequate to protect its capital investment and make the repairs on the worst building, utilities, streets and sidewalks a top priority, while implementing asset management principles to extend the service life of the City's capital assets at the lowest cost with balanced investment across the community.

The City shall actively promote the implementation of City Council's Strategic Priorities and the City's Master Plan in order to improve the quality of life and desirability of living in East Lansing.

User's Guide

The purpose of this document is to present the City of East Lansing, Michigan, Capital Improvements Program (CIP) for fiscal years 2021-2027.

The text explains the statutory basis for the CIP, the process City staff followed to plan for and create the program, and the funding sources for program projects. The tables list projects completed during the current fiscal year and those projected out for the next six years and the source used or proposed to fund the projects.

It should also be noted that this document is, by State law, intended to provide a "general order of priority" for the projects listed. In addition, the cost estimates that are provided are the best available at the time of this publication. Cost estimates and project descriptions may change slightly from year to year as they are fine tuned and better information becomes available. The final budget adopted by City Council may vary from the projects and priorities listed in this document due to financial conditions, Council priorities, or other reasons.

Any questions regarding this document may be directed to members of the City Council or the staff of the Department of Planning, Building and Development at (517) 319-6941.

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I. INTRODUCTION

A. Purpose

The purpose of the CIP is to guide the development and maintenance of necessary public improvements within a framework of sound planning and responsible fiscal management. The programming process serves as a focus for discussion of public needs and priorities in context with the financial resources of the City. Programming physical improvements helps ensure that projects are developed and implemented in accordance with the community's needs, without creating instability in the City's finances. Programming also helps ensure that various projects will be compatible and complementary with one another and will conform to overall community goals. Through the programming process, the City is also better able to take advantage of Federal or State funding programs that become available.

B. State Law

Under the Michigan Planning Enabling Act (Act 33 of 2008), the City must annually prepare and adopt of a CIP. The City Council has appointed the City Manager to prepare the CIP to assist them in the development of the budget. Pursuant to Section 125.3865 of the Act, the City Manager shall annually prepare a capital improvements program of public structures and improvements:

"The capital improvements program shall show those public structures and improvements, in the general order of their priority, that in the commission's judgment will be needed or desirable and can be undertaken within the ensuing 6-year period. The capital improvements program shall be based upon the requirements of the local unit of government for all types of public structures and improvements. Consequently, each agency or department of the local unit of government with authority for public structures or improvements shall upon request furnish the planning commission with lists, plans, and estimates of time and cost of those public structures and improvements."

C. City Code

As part of its annual revision, the City Manager requests other City commissions, boards and staff to submit updated and new project information for the CIP. The projects and scheduling presented in this CIP reflect this input in conjunction with the goals and objectives of the Master Plan.

The CIP is provided by the City Manager as a recommendation for physical improvements to be considered in the annual City Budget process.

The CIP identifies all public structures or improvements which will be needed or are desired over a six-year programming period. The CIP also presents funding priorities and strategies for consideration by Council.

II. OVERVIEW OF CAPITAL IMPROVEMENTS PROGRAMMING

A. Eligible Projects

The Capital Improvements Program does not contain all capital expenditures that are proposed or anticipated to be made by the City. Specifically, CIP projects or activities are limited to the following categories:

- 1. Acquisition: The acquisition of land, structures or facilities for long-term public use. Costs include appraisal, survey and legal fees; demolition; initial remodeling and repair work; and initial purchases of equipment and furnishings.
- 2. Construction: The construction, development, expansion, and major maintenance of public buildings, streets, parks, utilities or other public facilities to expand or improve the provision of public services. Costs include architectural, engineering and legal fees; and the equipment and furnishings purchased as part of the construction projects.

Not included in these definitions is the purchase of capital equipment which is not part of an overall acquisition or construction project, such as the replacement of fire trucks. Although operational and maintenance expenses resulting from a project are important considerations, they are not budgeted through the CIP process.

These tasks for programming Capital Improvements are explained in detail below and are repeated annually with a six-year projection.

Task #1: Prepare Inventory and Needs Assessment

The inventory and needs assessment are the most involved task in relation to preparing the CIP. First an inventory of each City building, street, water line, sewer line and related facility must be completed. Any future facilities or infrastructure needs identified through the City's Master Planning process are also included in the inventory. Maintenance records are then used to identify facilities that may need to be reconstructed or upgraded. Section IV-A and IV-B of this report provides additional detail on the inventory and needs assessment process used by the various Departments in preparing the Capital Improvements Program.

Task #2: Project Schedule and Cost Estimate

The schedule and cost estimate for each of the projects identified within the inventory and needs assessment are prepared by City leadership staff. This includes but is not limited to, the Director of Public Works, who is responsible for water, sewer, solid waste, and transportation related items; the Director of Parks, Recreation, Arts and Facilities, who is responsible for government buildings, parks, and recreation infrastructure related items; and the Director of Planning Building and Development, who is responsible for parking, economic development, and neighborhood re-development related items. The schedule and cost estimate of each of the

projects identified within the first task must be prepared by the Director of Parks, Recreation, Arts and Facilities, the City's Engineering staff, or by a consultant engineer working for the Department of Public Works.

Task #3: Project Revenue and Budget

The revenue and budget for the projects identified in the CIP are projected out over six years. Ideally, revenue projections are developed by using estimates based upon the City Manager's budget model, with direction from the Finance Director.

Task #4: Analyze Financing Sources

Financing sources for each project are identified by the responsible Department or staff person and may include multiple sources such as the general fund, federal or state grants, special assessments, general obligation or revenue bonds, and tax increment financing.

Task #5: Prioritizing

The projects identified in the inventory and needs assessment are prioritized by the responsible department, according to the priorities they have identified. Those priorities may include items such as available funding, level of need for the resource or facility, or the ability of the improvement to minimize or reduce operating costs.

Task #6: Capital Improvements Program Approval Process

The City Council will first hold a public hearing on the draft document. After all questions are answered and any recommended changes are made, the Council will approve the CIP.

III. FUNDING SOURCES

A. General Fund (GF)

General fund monies are primarily derived from local property taxes, state revenue sharing, fines, fees, and charges for services. Based upon operational expenses, legacy pension funding requirements, and committed bond payments, the amount of funds available for capital improvements has varied from year to year. The Great Recession spurred a decline in taxable values, with a reduction of 11.2% from 2009 to 2013. Due to Proposal A and Headlee limitations, property tax revenue recovers at a much slower pace. The City's taxable value remained below that of the 2009 level until 2017. Since then, values have seen a modest increase each year with significant development occurring in the City. State revenue sharing has remained at a much lower level than ever anticipated, creating more pressure for local governments to do more with less. Finally, underfunded pension plans and the requirements to fully fund these legacy costs has added additional burden to the General Fund.

B. Income Tax Fund (IT)

After years of experiencing significant decreases in the General Fund, the City issued a ballot proposal for an income tax. It was approved by the citizens of East Lansing and became effective on January 1, 2019. It requires residents to pay a 1% tax and non-residents working in East Lansing to pay a 0.5% tax. The tax will expire after 12 years and net new revenue from the tax is restricted for specific purposes, those being police and fire protection, infrastructure and supplemental payments for unfunded pension liabilities. Twenty percent of the net new income tax revenue is dedicated to supporting infrastructure projects.

C. Street Fund (SF)

Major and Local Street Fund monies are allocated based on a formula devised to distribute a representative portion of the State Gas and Weight Taxes collected to each municipal road agency. However, even with a proposed increase in State funding, the amount of this funding continues to be inadequate to properly maintain the road network. The funds are collected from State excise taxes included in gasoline prices and vehicle licensing fees. The State continues to discuss potential changes to the current funding sources and the amounts allocated to each municipality to better fund the current street systems.

D. Parking Fund (PF)

Funds generated from the City's parking system are used to maintain the system and if available, expand the parking facilities.

E. Water Fund (WF)

The Water Fund monies are derived primarily from user fees for City water services. This fund can only be used to maintain and improve the water system.

F. Sewer Fund (SW)

The Sewer Fund monies are derived primarily from user fees for City sewer services. This fund can only be used to maintain and improve the sewer system.

G. Special Assessment (SA)

Capital improvements that benefit properties, rather than the community as a whole, may be financed more equitably by special assessment; that is, by those who directly benefit. Local improvements often financed by this method include street improvements (including pavement, curb and gutter, sidewalks, etc.), sanitary and storm sewers, and water mains. These types of improvements are often needed to serve new developments. This method was used most recently to finance street and utility improvements to the Coolidge and Coleman Road extensions and the installation of utilities and alley reconstruction projects.

H. Solid Waste Fund (SWF)

The Solid Waste Management Fund accounts for landfill tipping fees, refuse and yard waste collection and recycling services. Property taxes currently allocated at 1.8250 mills account for the majority of the fund's income. Charges for Services, Interest Income and other Financing Sources make up the remainder of income for the fund.

I. Natural Resource Trust Fund (MNRTF)

The Michigan Natural Resources Trust Fund (MNRTF) provides funding for natural resource protection and outdoor recreation. By law, no more than 25 percent of the Trust Fund revenues available for appropriation each year can be used for development, therefore the majority of funding is allocated for acquisition projects.

J. Community Development Block Grant (CDBG) Program or State Revolving Fund (SRF)

As the City of East Lansing is an entitlement community, Community Development Block Grant (CDBG) funds are allocated by the Department of Housing and Urban Development annually. These funds are assigned to public infrastructure projects which directly benefit low- and moderate-income residents through activities such as sidewalk repairs, home ownership and home-owner rehabilitation improvements projects, and improvements to public parks or plazas.

The total 2020-2021 Block Grant allocation to the City is \$488,344. The East Lansing City Council approved CDBG projects as part of the Fiscal Year 21 budget. The estimated budget for Fiscal Year 2021 is also \$492,005.

K. Michigan Department of Transportation (MDOT)

The State Transportation Improvement Program (STIP) is a federally mandated planning document that lists surface transportation projects that the state plans to fund with federal aid. It provides information on the programs and projects to which state and local transportation agencies have committed to over the next four years and verifies that transportation resources are available and enough to finance them. Included are all federal-aid transit projects, rural federal-aid road projects, federal-aid road projects in small urban areas, and state trunk line projects located within MPO areas. By federal law the STIP list must be:

- Consistent with the state long-range plan
- Financially constrained
- Cover at least four years
- Provide for input from the public
- Meet air quality conformity regulation

The primary source of funding for Michigan's transportation programs are federal funds provided under multi-year federal authorization acts. Federal surface transportations funds are generated from federal motor fuel taxes and certain excise taxes and distributed to states by

formula. The STIP is a compilation of transportation projects that will be authorized for funding in fiscal years 2019-2023. Financially constrained means the total cost of the listed projects cannot exceed available funds; so, for a project to be listed in the STIP it must have identified funding within the four-year period covered by the document. This makes the STIP an important reference used by the Federal Highway Administration (FHWA) and the Federal Transit Administration (FTA) in approving the use of federal funds for transportation projects in Michigan. Projects must be in the STIP to move forward to completion.

L. Tax Increment Financing (TIF)

The City utilizes Tax Increment Financing (TIF) for a variety of development projects. TIF is the utilization of the incremental increase in tax revenue generated from a new project that is greater in value from the development it replaces. The City has three entities that can utilize TIF: Downtown Development Authority (DDA), Brownfield Redevelopment Authority (BRA), and Local Development Finance Authority (LDFA). The specific use of TIF revenue varies between these three entities, but generally provides for the use of TIF revenue to complete public components of a project. These components include a wide range of activities such as streets and parking (DDA), environmental remediation (BRA), and business development services (LDFA). The legal basis and regulations of TIF are provided for through Michigan law.

M. Donation and Other Non-traditional Funding Sources (DON)

As traditional sources for capital improvements become restricted, private and other non-traditional fund sources offer an opportunity to bridge funding gaps. It is anticipated that the City will begin to look to private funding sources to assist in the overall financing of many public improvements. Private sources are particularly attractive for projects with high visibility such as the Fountain Square improvements at the University Place/Marriott on M.A.C. Avenue. The City also looks at many other creative ways to fund small capital improvement projects through methods such as small grants and "crowd funding", a method by which a small amount of money is raised from many people to fund a project. This process was recently used to raise money to improve the alley off Ann Street Plaza.

N. Bonding (B)

Many expensive projects are financed with General Obligation Bonds, which are then paid off through the General Fund revenues. General Obligation Bonds are bonds issued by the City which are backed by the full faith and credit of the City. Excluding revenue bonds, which are assumed to be self-liquidating, a City is permitted to issue bonds totaling up to 10 percent of the City's assessed value.

IV. STATUS REPORT

A. Inventory

An inventory is kept for all Capital Improvement items to assure that the provisions for maintenance and replacement are made.

1. Water and Sewer Utility Inventory

The Department of Public Works has prepared an inventory of the water and sanitary sewer system. There are four basic facets of the water utility: water lines, valves, meters, and fire hydrants. For the sanitary sewer utility, the data file simply contains information on sewer lines. The sewer lines may consist of combined sanitary and storm sewer lines or separate sanitary sewer lines.

The information for the utility database consists basically of mapped data. This mapped data for sewers includes information on pipe diameter, pipe length, manholes and catch basins. Specific project files include data on pipe material and the date the pipe is installed.

The water database contains specific information dealing with water valves, meters, fire hydrants and includes items such as an identification number, size and pipe material. In addition to being filed according to a specific project improvement, information is also included in a mapped database.

2. Local and Major Streets Inventory

The local and major streets inventory and analysis is completed by using the Pavement Surface Evaluation and Rating (PASER) program, developed by the Michigan Department of Transportation. The program contains an assessment of street conditions based upon pavement type, pavement width, its condition, and similar characteristics. These factors may change along each street segment and block.

3. City Building Inventory

The Government Buildings Division has building profiles which contain information on the approximate size of the building in square feet, the date in which the building was constructed, including additions to the building, and the assessment of the general condition of the building.

Assessments are being conducted over the course of time to identify facility capital improvement needs. The Valley Court Condition Assessment was completed in 2018, the City Hall and Orchard Street Pumphouse Assessments were completed in 2019, the Library and Valley Court Park Stage Building (old BWL Building) Assessments were completed in 2020, and the Assessment for Fire Station #1 is anticipated to be completed in 2020 as well.

4. Parking System Inventory

The new Albert Avenue Center City garage opened FY2020. Build-out of the new parking department office took place FY2019/2020. Control Center & Servers Relocation Project took place in FY2020. The University Place South Plaza Replacement Project took place in FY2020 (the City is 1/3 of the University Place Condo Association because of the MAC parking garage).

The most recent Parking Facility Condition Assessment was performed in FY2020 and the next Facility Restoration Project will commence in FY2021 and continue into FY2022. MAC Garage Lot 12 sump pumps are being replaced in FY2020. The Charles Street Lot 3 Garage Drain Piping Upsizing Project is to take place FY2020. This project is to be funded by FTCH to address undersized drain piping from their original garage design. We are targeting asphalt surface repairs/replacement for Albert Lot 4, Evergreen Lot 8, & City Hall West Lot 15 for FY2020/FY2021 (dependent on possible development/infrastructure projects impacting those lots).

5. Park and Recreation Facilities Inventory

A comprehensive inventory of existing park and recreation facilities was completed in 2006 as part of the 2007 update to the City of East Lansing 5-Year Parks Plan. Over a two-month period, each park was visited, and the various amenities and features were cataloged and evaluated. A follow-up Site Amenities Assessment was completed in 2009 and site inventories were again completed in 2018.

6. Downtown Inventory

Downtown improvements have been implemented in conjunction with redevelopment projects that have taken place during the past few years. Additional bike loops, landscaping, and the installation of new litter and recycling containers throughout is currently being implemented throughout the downtown. In future years similar improvements will take place in other areas of the downtown.

B. Needs Assessment

To determine CIP needs for East Lansing, it is necessary to distinguish between expansion or improvement needs and repair and replacement needs. The need for improved facilities is based upon the level of service the City finds desirable. In general, repair or replacement projects are designed to alleviate the need for more costly replacement of entire systems.

1. Utilities

The City has 130 miles of watermain with planned upgrades to the existing distribution system to continue to meet the needs of the existing service area. The age of the water lines ranges from one to 120 years in age. When watermain replacements are needed, plans and specifications are developed, and a public bidding process is conducted. Each year approximately 10 to 20 valves are typically replaced through routine maintenance and construction projects.

The City has 81 miles of sanitary sewer, 62 miles of storm sewer and 42 miles of combined sewer. The age of the sewer system ranges from one to 110 years. The City analyzes sewer lines through televising and cleaning. Any problems that are encountered are scheduled for routine maintenance or correction. When sewers required replacement or larger improvements, to include structural lining, plans and specifications are developed, and a public bidding process is conducted. The primary challenge with the sewer system is meeting future needs for increased

intensities in rain fall while extending the service life of the existing system, where applicable. The City has addressed the need to eliminate the environmental pollution created by the combined sewer overflow into the Red Cedar River. This was accomplished with the construction of the Combined Sewer Overflow (CSO) system Control Project. This was a three-phase project. The project consisted of constructing a tunnel to intercept the additional combined sewage, which is primarily storm water, and transporting it to a large retention basin for primary treatment. The water is then pumped to the Water Resource Recovery Facility for treatment until flows subside to normal levels and adequate capacity is available in the existing system. The funds to cover this project were provided by a low interest loan from the State of Michigan Revolving Loan Fund. Increases in the sewer rates will continue to be needed in the future to pay for additional upgrades and improvements to the system.

The City's Water Resource Recovery Facility has made significant improvements over the years, with the final process improvement phase planned to start construction in FY2022, that will increase capacity and improve efficiency. The plant is currently designed to handle flows in the range of about 20 million gallons per day, and once the last operational improvement is made, the capacity will be in excess of 40 million gallons per day. Average flows are now about 12 million gallons per day. After the various improvements are complete, the plant will have enough capacity to meet the City's existing and future needs.

2. Major and Local Streets

The City has 62.1 miles of local streets, 24.3 miles of major streets, and seven miles of State highways. Much of the funding available for the maintenance and improvement of these streets in the past came from funds distributed through Public Act 51 - Gasoline Tax Funds.

3. Parks and Recreation

The City of East Lansing has nearly 490 acres of parks, recreation, and open space property. These properties are discussed in the Parks, Recreation, Open Space and Greenways Plan. This plan contains a five-year proposed capital improvement program and must be updated every five years in order to be eligible for funds from the Michigan Department of Natural Resources Grant Programs. The latest plan was completed in 2020 and outlines the City of East Lansing parks and recreation program for the years 2020-2024.

4. Library

Throughout fiscal year 2021 and fiscal year 2022, the library will have roof portion B replaced; the HVAC replaced; the south ramp, sidewalk and stairs in front of the library will be regraded and redone; the electric throughout the building will be updated; and the circle drive of the parking lot will be resurfaced and the curve will be reduced by 25%. Library fund balance will be used for these repairs and upgrades. In FY2022, phase one of the children's garden will begin. Funds for the children's garden will come from fundraising efforts and donations.

5. Parking

Staff constantly evaluates ideas which could improve the operational and financial aspects of the parking system in terms of operational savings, increased revenue, and alternative management structure. The new Center City garage is now in operation, and staff are working through the complications of managing another mixed-use development that houses a city parking garage. A facilities engineering assessment was just completed by a professional engineering firm. This firm will complete construction documents, bid out and provide construction administration for the next facility repairs project in FY21. The Parking Division operates under a 5-Year Parking Master Plan on financial, maintenance and operational matters. The Parking Division has also reactivated the Parking Task Force for input and recommendations regarding Parking Division financials, marketing, and updating the 5-Year Parking Master Plan. Staff are targeting the Master Plan update to take place in FY21.

V. CAPITAL IMPROVEMENT POLICIES

In reviewing capital improvements, the City's Master Plan has been a major policy document used in evaluating the Capital Improvements Program. The Master Plan, which was adopted by the Planning Commission in 2018, is a broad-based policy document for the physical, economic and social development of the City. One of the key methods for implementing the Plan's proposals lies in the City's schedule of public improvements as expressed in the annual CIP.

The following is a general guideline used in preparing the CIP:

- 1. The City will develop a multi-year plan for capital improvements, update it annually and continue to increase the percentage of the City's Community Development Block Grant (CDBG) allocations committed for capital improvements.
- 2. The City shall, to the extent possible, designate that funding for second and third priority projects be given a higher priority and leverage City resources with private or other fund sources.
- 3. The City will maintain its physical assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.
- 4. The City will use the following criteria to evaluate the relative merit of each capital project:
 - a. capital improvements which preserve the City's infrastructure;
 - b. capital improvements which foster the vitality and physical improvement of the downtown;
 - c. capital improvements which preserve the residential character of the community;
 - d. capital improvements which improve the City's parks and its recreational facilities;

- e. projects which are environmentally advantageous to both the natural and human habitat.
- 5. Priority will be given to those capital improvements which:
 - a. implement a component of the Master Plan;
 - b. are part of an approved replacement schedule;
 - c. reduce either the cost of operations or energy consumption; and
 - d. support neighborhood preservation efforts in an area where the majority of households are of low and moderate income.
- 6. No project will be considered for capital funding if:
 - a. the project violates the principles and concepts of the Master Plan; and
 - b. the project is duplicative of other public or private services.

VI. SUMMARY

Table 1 is a six-year projection on spending for various functional areas of the City's Capital Stock. Table 2 is the City's bonded indebtedness and payment schedule for the next six years.

If the City is to achieve the goals and objectives presented in the Master Plan, it will be necessary to make a firm financial commitment to capital improvements through a variety of means in ensuing years. The improvement or replacement of existing public facilities and the development of needed new facilities must be weighed equally with the continued provision of local programs and services in allocating local resources. If existing facilities are allowed to deteriorate, it could result in more severe financial pressures in the future when breakdowns occur. Failure to provide new facilities could impede growth or diminish the desirability, and thus the value, of existing development.

One major emphasis in the last few years has been the repair and replacement of primary public facilities – streets, including curbing and sidewalks, sewers and water lines. These projects are a high priority as the Master Plan recognizes that the maintenance of such facilities is vital to the goal of preserving the quality of existing neighborhoods in the City.

2021-2027

Capital Improvements Program

APPENDIX

Capital Improvement Item		2023 oposed	2024 Proposed	2025 Proposed	2026 Proposed	2027 Proposed	Income Tax (IT) General Fund (GF)	Street Fund (SF)	Parking Fund (PF)	Water Fund (WF)	Sewer Fund (SEF)	Library Fund (LF)	Special Assmt. (SA)	Solid Waste Fund (SWF)	CBDG or *State Revolving Fund (SRF)	MDOT	DDA/BRA TIF (TIF)	Donation, Grant or Other (DON)	
													(5. 4)		 (0111)				
Municipal/Public Facilities																			\perp
City Hall Electrical Systems																			_
New fire alarm system		100,500					100,500)											1
2 Connect lighting to emerg. source		,	80,500				80,50)											
3 Provide new exterior egress lighting			7,000				7,00)											
Remove and replace switchboard 'main LTG'				15,000			15,000)											
5 Remove and replace panelboard 'EM1'					5,000		5,000)											
Remove and replace transformer 'Tem 1'					5,000		5,000												
7 Add variable speed drive to chiller						35,000	35,000)											+
Remove and replace emergency generator						75,000	75,00)											
9 Remove abandoned cabling						17,000	17,00)											+
Plumbing Systems																			
Replace sewage ejector (54B storage room)			12,500				12,500)											
Replace sump pump (54B storage room)			17,500				17,500)											
12 Insulate assorted piping				8,500			8,50)											
Connect water heaters to bldg. automation system				3,500			3,500												
Mechanical Systems																			
14 Replace jail HVAC and exhaust 15 Replace boiler plant		121,000		126,000			121,000 126,000												
16 Replace building automation system		16,500	150,000				165,000												
18 Replace AHU-1 from 1988 addition		,	,		187,000		187,000												+
19 Replace AHU-2 from 1988 addition					,	256,000	256,00												+
20 Pump replacements (unit cost)						37,500	37,50												
21 Unitary equipment (unit cost)				7,500			7,50)											
Install stand alone air unit in court IT room					23,000		23,000)											
Other																			
In colote half-ad atom consequence of																			
(14) Replace painted steel nine railing			30,000				30,000												
assemblies				20,000			20,000	0											
25 Interior upgrades - lower level						36,000	36,00												
26 Interior upgrades - first floor						156,000	156,000												
27 Interior upgrades - second floor28 Interior wayfinding signage						174,000 20,000	174,000 20,000												+
29 Exterior wayfinding signage						20,000	20,000												+
30 Replace central interior stairwell railing						35,000	35,000												
31 Proximity card system				25,000			25,000												1
32 Replace jail cell locks 33 Renovate police women's locker room				25,000	110,000		25,000 110,000												
New pew cushions or chairs for		10,000			-,		10,000												
courtrooms Upgrade interior of elevator car			10,000				10,000												+
36 Replace trash compactor			10,000	30,000			30,000												+
Technology				,															
Nomad presentation podium-upgrade both court podiums and PA systems	120,000						120,000)											
SUBTOTAL	120,000	248,000	307,500	260,500	330,000	861,500	2,006,000)											
Library																			
38 HVAC system and chiller	230,500											230,500							
Repair parking lot-resurfacecircle drive	30,000											30,000							
																			1
New electricsystem	85,500											85,500							

Capital Improvement Item	2022 Proposed	2023 Proposed	2024 Proposed	2025 Proposed	2026 Proposed	2027 Proposed	Income Tax (IT)	General Fund (GF)	Street Fund (SF)	Parking Fund (PF)	Water Fund (WF)	Sewer Fund (SEF)	Library Fund (LF)	Special Assmt. (SA)	Solid Waste Fund (SWF)	Natural Resource Trust Fund (NRTF)	CBDG or *State Revolving Fund (SRF)	MDOT	DDA/BRA TIF (TIF)	Donation, Grant or Other (DON)	Bond (B)
Replace Outside sign (either digital or not)	20,000												20,000								
Interactive Children's Garden (partially funded by donations)	70,000												70,000								
43 Photovoltaics (roof solar panels)		230,000											230,000								
Technology		,											,								
Meeting room: Upgrade technology to include Network Infrastructure, projector, screen, sound system, microphones		100,000											100,000								
45 Update Wireless Access points			40,000										40,000								
46 Self checkout stations				60,000									60,000								
SUBTOTAL	436,000	330,000	40,000	60,000									866,000								+
	400,000	555,555	40,000	00,000									333,333								
Fire Station 47 Exterior lighting replacement				10,000				10,000													
48 Remote door lock		10,000		10,000				10,000											1		
49 Energy management system		-,		65,000				65,000													
50 Resurface Driveway51 Resurface Back Parking Lot			75,000 125,000					75,000 125,000													
51 Resurface Back Parking Lot52 Replace Concrete Apron		50,000	125,000					50,000													-
53 Carport for Fire Vehicles		,		100,000				100,000													
Interior renovation including kitchen and administration area		150,000						150,000													
SUBTOTAL	0	60,000	200,000	175,000				435,000													
Hannah Community Center		00.000	100.000					222.222													
55 Boiler Replacement Swim pool south elevation façade		20,000	180,000					200,000													
evaluation Theater sound and lighting ungrades	30,000	30,000						60,000													_
Ph II	45,000	45,000					50,000													40,000	
58 Modernize service elevator			35,000	75,000				75,000 35,000													-
Upgrade swim pool ductworkHannah interior improvements			100,000	100,000	100,000	100,000		400,000													+
61 Replace rear service entry pavement			100,000		,			100,000													
62 Replace energy management system 63 Renovate restrooms	10,000	90,000		100,000				100,000													
64 Swimming pool renovations				100,000	200,000			200,000													+
3rd floor - construct 2nd egress point &						1,150,000		1,150,000													
renovate 66 Canopy over front entrance doors			45,000					45,000													-
67 Replace front entrance doors			30,000					30,000													
Whole building generatorReplace pool water recirculation pump		20,000				200,000		200,000 20,000													+
Construct parking lot on s. side of		20,000			150,000			150,000													+
buildingReplace emergency generator				40,000	150,000			40,000													-
71 Replace emergency generator				40,000				40,000													
SUBTOTAL	85,000	205,000	490,000	315,000	450,000	1,450,000	50,000	2,905,000												40,000	
Valley Court Community Center																					
Replace fascia, soffit, gutters, and downspouts	10,000							10,000													
Replace wood guardrail with steel assembly				10,000				10,000													
Rebuild retaining wall and add drainage		15,000						15,000													
75 Masonry repairs	5,000				40.000			5,000													
76 Replace/repair doors and windows Upgrade interior finishes (flooring,					12,000			12,000													-
ceilings, etc.)						140,000		140,000													
78 Roof replacement			50,000		05.000			50,000											<u> </u>		1
79 HVAC replacement80 Replace exhaust fan #2					25,000 5,000			25,000 5,000											-		+
ov Treplace exhaust lätt #2					3,000			5,000													

Capital Improvement Item	2022 Proposed	2023 Proposed	2024 Proposed	2025 Proposed	Proposed	2027 Proposed	Income Tax (IT)		Parking Fund (PF)	Water Fund (WF)	Sewer Fund (SEF)	Library Fund (LF)	Special Assmt. (SA)	Solid Waste Fund (SWF) Natural Resource Trust Fund (NRTF)	CBDG or *State Revolving Fund (SRF)	MDOT	DDA/BRA TIF (TIF)	Donation, Grant or Other (DON)	Bond (B)
81 Replace 5-ton, exterior condensing unit					15,000			15,000											
Replace furnace #3 and 2-ton condensing unit					18,000			18,000											
Replace furnace #4, 1.5-ton cond unit & Exhaust fan #1					20,000			20,000											
84 Replace hot water heater					8,000			8,000											
Replace condensate pump & furnaces					15,000			15,000											
⁸⁵ #1 & 2					10,000			10,000											
SUBTOTAL	15,000	15,000	50,000	10,000	118,000	140,000		348,000											
Valley Court Stage Building (Former Board																			
86 Roof, eves, soffit replacement			65,000					65,000											
SUBTOTAL			65,000					65,000											
Orchard Street Pump House																			
87 Replace east entry door and side lights	10,000							10,000											
SUBTOTAL	10,000							10,000											
Aquatic Center																			
88 Replace liner and remove pools & falls	135,000						135,000												
89 Resurface parking lot	100,000		100,000				100,000												
90 Replace shower stalls			25,000				100,000	25,000											
91 Replace awnings			10,000	10,000	10,000			30,000											
92 Repair entry drive and replace gate				200,000				200,000											
93 Fence replacement program94 Landscaping (complete replacement)	25,000			15,000	15,000	20,000	25,000	50,000											
95 Replace funbrellas	23,000		10,000	10,000	10,000	10,000	25,000	40,000											
96 Natural area management			10,000	10,000	10,000	25,000		25,000											
97 Refurbish slides & repaint slide towers	50,000					.,	50,000												
98 Renovate RRs/bathhouse facility					150,000			150,000											
99 Replace entry sign			10,000					10,000											
100 Re-roof Buildings						150,000		150,000											
Dewatering system				100,000				100,000											
SUBTOTAL	210,000		155,000	335,000	185,000	205,000	310,000	780,000											
Softball Complex																			
102 Restroom partition replacement				20,000				20,000											
Lake Lansing Rd/Tower Ave. intersection reconstruction	134,850																	134,850	
103 Fence repair/replacement program				15,000	15,000	30,000		60,000											
104 Remove scoreboards				10,000		100,000		10,000 100,000											
105 Playground106 Re-roof restroom/concession building						75,000		75,000											
3						.,													
SUBTOTAL				45,000	15,000	205,000		265,000										134,850	
Soccer Complex																			
107 Resurface parking lot and entry drives		100,000	50,000				100,000	50,000											
Expand parking lots and entry drive				100,000				100,000											
109 Replace scoreboards				30,000				30,000											
Drainage - add drain tiles				45.000	150,000	00.000		150,000											
Fence replacement programRestroom partition replacement			20,000	15,000	15,000	20,000		50,000 20,000											-
113 Field-turf two of the north fields	1		20,000	2,000,000				2,000,000											
114 Re-roof concession/team buildings				, , ,		75,000		75,000											
SUBTOTAL	<u> </u>	100,000	70,000	2,145,000	165,000	95,000	100,000	2,475,000											
Park Improvements																			
Abbey Park																			
Natural areas management						20,000		20,000											
Abbot Road Park																			

Capital Improvement Item	2022 Proposed	2023 Proposed	2024 Proposed	2025 Proposed	2026 Proposed	2027 Proposed	Income Tax (IT) General Fund (GF) Street Fund (SF)	Parking Fund (PF)	Water Fund (WF)	Sewer Fund (SEF)	Library Fund (LF)	Special Assmt. (SA)	Solid Waste Fund (SWF) Natural Resource Trust Fund (NRTF)	CBDG or *State Revolving Fund (SRF)	MDOT	DDA/BRA TIF (TIF)	Donation, Grant or Other (DON)	Bond (B)
Replace bollards, wood signs, trash can, kiosk			10,000				10,000											
117 Nature trail improvements				30,000			30,000											
118 Natural areas management						35,000	35,000											
Pave entry drive and parking lot					200,000		200,000											
Albert A. White Park																		
Lake Lansing Rd/Tower Ave. intersection reconstruction	134,850																134,850	
122 Seal parking lots		20,000					20,000											+
Avondale Park		,																
123 Tot lot						45,000	45,000											
Improvements to items such as																		
walkways, benches, picnic tables, signage, etc.						35,000	35,000											
Bailey Park																		
Burcham Park																		
Community solar project park				50,000			50,000											
improvements				50,000														
126 Park improvement Plan			10,000		00.000		10,000									1		
Natural areas management					30,000		30,000											
Dog Park																		
128 Fob entry system				20,000			20,000											
Construct ADA pathway from Northern				15,000			15,000											
Her Frail				10,000														
130 Install park lighting						20,000	20,000											
Improvements to items such as walkways, benches, picnic tables,						50,000	50,000											
Ehinger Park																		
132 Playground						100,000	100,000											
Improvements to items such as																		
walkways, benches, picnic tables, signage, etc.						35,000	35,000											
Emerson Park Access from Neighborhood																		
Acquire easement for pedestrian access into park				30,000			30,000											
135 Playground					100,000		100,000											
136 Repave Emerson parking lot				8,000			8,000											
Improvements to items such as walkways, benches, picnic tables, signage, etc.						35,000	35,000											
Glencairn Park																		
138 Playground				100,000			100,000											
Improvements to items such as walkways, benches, picnic tables, signage, etc.					35,000		35,000											
Hannah Site/Britton Park			-															
140 Fence repair				75,000		(22	75,000											
141 Playground Improvements to items such as						100,000	100,000											-
walkways, benches, picnic tables, signage, etc.				35,000			35,000											
Harrison Meadows Park 143 Playground					100,000		100,000											4
144 Natural areas management					100,000	45,000	45,000											+
145 Resurface basketball court				20,000		,	20,000											
146 Resurface parking lot				25,000			25,000											
Improvements to items such as					_							_		T				
walkways, benches, picnic tables, signage, etc.						35,000	35,000											
Harrison Road Park																		
148 Finish walkway				10,000			10,000											+
Hawk Nest Park				,,,,,,														
Natural areas management						20,000	20,000											
Playground						100,000	100,000											
Improvements to items such as walkways, benches, picnic tables, signage, etc.				35,000			35,000											

Capital Improvement Item	2022 Proposed	2023 Proposed	2024 Proposed	2025 Proposed	2026 Proposed	2027 Proposed	Income Tax (IT)	General Fund (GF)	Street Fund (SF)	Parking Fund (PF)	Water Fund (WF)	Sewer Fund (SEF)	Library Fund (LF)	Special Assmt. (SA)	Solid Waste Fund (SWF)		CBDG or *State Revolving Fund (SRF)	MDOT	DDA/BRA TIF (TIF)	Donation, Grant or Other (DON)
Henry Fine Park																				
152 Replace walking bridges			25,000					25,000												
Wildlife viewing platform at pand and																				
paved access trail				300,000				300,000												
Natural areas management						20,000		20,000												
Improvements to items such as				05.000				05.000												
walkways, benches, picnic tables, signage, etc.				35,000				35,000												
Hidden River Park																				
156 Tot lot				75,000				75,000												
Improvements to items such as																				
157 walkways, benches, picnic tables, signage, etc.				35,000				35,000												
Northern Tier Trail 158 Repair to NTT along Sanderson Drain	224,950																			224,950
Colorado Drive and Piveria Drive																				
connections to the NT Trail Install trail from Bogue Street to	288,850																			288,850
Hagedorn Road Along North Side of Red Cedar River					600,000											300,000				300,000
Extend trail west from soccer complex to Coolidge Road				600,000				100,000								300,000				200,000
Resurface/rebuild trail from soccer complex to State Road			400,000					100,000								300,000				
Expand trail south to the Red Cedar River						750,000		100,000								300,000				350,000
John M. Patriarche Park																				
164 Bankshot Court construction			225,000				75,000									150,000				
165 Renovate pavilion and restrooms	140,125			40.000				40.000								140,125				
166 Improve volleyball courts167 Reconstruct tennis courts for pickleball	250,000	300,000		10,000			250,000	10,000								300,000				
168 Natural areas management	230,000	300,000				15,000	250,000	15,000								300,000				
169 Resurface basketball court	50,000	100,000				10,000	150,000	10,000												
170 Remove obsolete play equipment		,		20,000				20,000												
171 Re-roof maintenance structure				20,000				20,000												
Pake of Characteristics and drives			250,000	250,000	250,000			750,000												
Robert Shaw Park 173 Playground					100,000			100,000												
Improvements to items such as					.00,000			100,000												
walkways, benches, picnic tables,						35,000		35,000												
signage, etc. Shaw Water Tower Park (Gordon																				
Guyer Park)																				
175 Playground				100,000				100,000												
Improvements to items such as																				
walkways, benches, picnic tables,					35,000			35,000												
signage, etc. Stoddard Park																				
177 Tot Lot				75,000				75,000												
Improvements to items such as																				
walkways, benches, picnic tables,					35,000			35,000												
signage, etc. Tamarisk Park																				
179 Resurface Basketball Court				20,000				20,000												
180 Playground				,	100,000			100,000												
Improvements to items such as						05.000		05.55												
walkways, benches, picnic tables, signage, etc.						35,000		35,000												
Valley Court Park																				
182 Remove tennis courts				30,000				30,000												
183 Playground					50,000			50,000		-						-		-		
Improvements to items such as						35,000		35,000												
walkways, benches, picnic tables, signage, etc.						35,000 35,000		JO,UUU												
Wolf Court Park																				
185 Playground						100,000		100,000												

Capital Improvement Item	2022 Proposed	2023 Proposed	2024 Proposed	2025 Proposed	2026 Proposed	2027 Proposed	Income Tax (IT)	General Fund (GF)	Street Fund (SF)	Parking Fund (PF)	Water Fund (WF)	Sewer Fund (SEF)	Library Fund (LF) Special Assmt (SA)		e Trust	CBDG or *State Revolving Fund (SRF)	MDOT	DDA/BRA TIF (TIF)	Donation, Grant or Other (DON)	
Improvements to items such as walkways, benches, picnic tables, signage, etc.						35,000		35,000												
SUBTOTAL	1,088,775	420,000	920,000	2,023,000	1,635,000	1,700,000	475,000	4,023,000						1,790	0,125				1,498,650	
Infrastructure Improvement Projects																				
Major Street Improvements 187 Signal Capital Improvements	65,000	65,000	65,000	65,000	65,000	65,000			390,000											
Abbot Crush and Shape-Saginaw to Lake Lansing (STP)	40,000	03,000	03,000	03,000	03,000	03,000			40,000											
 Harrison- Michigan to 400' South Albert Corridor Signal Optimization 	146,250	240,000							240,000 36,250								110,000			
Burcham: Mill and Fill-Abbot to Park Lake (STP)	1,191,424								252,866								938,558			
192 Coolidge: Mill and Fill-Coleman to State	444,762								444,762											
Coolidge: Mill and Fill-Saginaw to Lake Lansing		1,256,746							365,415								891,331			
Hagadorn: Pavement Rehabilitation- Grand River to Burcham, midblock crossing, ADA upgrades (STP)			1,711,053						449,211		45,000	100,000					1,116,842			
Haslett: Pavement Rehabilitation- Saginaw to Park Lake, midblock crossing, ADA upgrades (STP)				603,225					458,225		45,000	100,000								
Albert: Pavement Rehabilitation-MAC to Hagadorn, midblock crossing, ADA upgrades (STP)					1,756,127				458,225		45,000	100,000					1,152,901			
Lake Lansing Rehabilitation - Coolidge to 127 (STP)						1,300,000			260,000								1,040,000			
SUBTOTAL	1,887,436	1,561,746	1,776,053	668,225	1,821,127	1,365,000			3,394,954		135,000	300,000					5,249,633			
Infrastructure Improvement Projects																				
Local Street Improvements Melrose: Crush and Shape and																				
Replace Water-Hagadorn to Timberlane	764,113								179,157		548,566	36,390								
Berkshire and King: Crush and Shape and Replace Water	269,683								63,232		193,611	12,840								
Stoddard: Crush and Shape and replace water-Grand River to Burcham	1,123,691								263,467		806,714	53,510								
White Hills: Crush and shape and replace water	1,721,990								394,393		1,207,597	120,000								
202 Oakwood and East Glencairn Ph 2 West Road: Crush and shape- Abbey		1,789,715							361,828		1,107,887	320,000								-
to Lake Lansing Red Cedar Neighborhood Water Loop	330,000								330,000											
and Street Improvements: Marigold, Lilac, Daisy, Ivanhoe, Arbor, Tanager, Scott, Rowena, Rebecca, Narcissus, Sever		700,000	2,528,424						1,799,542		1,068,882	360,000								
205 East Glencairn Ph 3				2,922,146					569,221		1,742,907	610,018								
North Walnut Heights Pavement Improvement: Ridgewood Dr, Roby St, Parkvale Ave, S. Ferndale Ave, N. Woodside Dr			593,840						593,840											
207 East Glencairn Ph 4					980,000				360,000		360,000	260,000								
Northwest Bailey: Lantern Hill Dr. 208 Cedarhill Dr, Bedford Rd, Marble Rd, Delridge Rd, and Knoll Rd					1,797,965				432,640		1,215,325	150,000								
209 and ADA Ramp Construction: Marfitt				835,700					835,700											+
210 Bailey Neighborhood Infrastructure						2,895,756			614,426		1,881,330	400,000								
SUBTOTAL	4,209,477	2,489,715	3,122,264	3,757,846	2,777,965	2,895,756			6,797,446		10,132,819	2,322,758								

Street and Neighborhood project under General Fund Cost 212 Burcham Road Sidewalk Gap Closure-TAP 213 Haslett Sidewalk Gap Closure-TAP 214 Merritt Road Sidewalk Gap Closure-TAP 215 Safe Routes to School 216 CDBG - sidewalk and ADA improvements 217 Radio Meter Read Conversion Pilot 218 Burcham Valve Repairs 219 Lead and Copper Rule Compliance-Lead component removal 220 Water Main Lining - Pilot Water Tower- 500,000 Gallon (Size to be finalized with reliability study) 222 Abbey Road Wet Interior Coating Sewer 223 SRF Michigan/Harrison SRF Woodingham pump station, emergency generator, 224 Sewer Capacity Improvements Regulator Performance Improvement Regulator Performance Improvement Regulator Performance Improvement Regulator Performance Improvement	8,000 0,000 440,00 10,000 100,00 10,000 590,00 2,300,00	50,000 50,000 440,000 220,000 100,000 100,000 590,000 370,000 2,300,000 325,000 2,600,000 115,000	0 100,000 0 150,000 0 325,000	100,000	350,	18,226 45,718 32,040	400,000 30,000 1,950,000 400,000 115,000			600,000	83,028 118,282 145,960 1,300,000		
included in each Local Street, Major Street and Neighborhood project under General Fund Cost Burcham Road Sidewalk Gap Closure- TAP 101,254 213 Haslett Sidewalk Gap Closure- TAP 214 Merritt Road Sidewalk Gap Closure- TAP 215 Safe Routes to School 200,000 440, 216 CDBG - sidewalk and ADA improvements 100,000 100, SUBTOTAL 101,254 400,000 100, SUBTOTAL 101,254 400,000 100, SUBTOTAL 101,254	2,300,00 2,300,00 25,000 325,00	2,300,000 325,000 2,600,000 215,000 2,600,000	0 100,000 0 150,000 0 325,000	100,000		18,226 45,718 32,040	30,000 1,950,000 160,000 400,000			2,100,000	118,282 145,960 1,300,000		
TAP	2,300,00 25,000 325,00	100,000 100,000 590,000 370,000 2,300,000 325,000 2,600,000 115,000	0 100,000 0 150,000 0 325,000	200,000	350,	45,718 32,040	30,000 1,950,000 160,000 400,000			2,100,000	118,282 145,960 1,300,000		
Merritt Road Sidewalk Gap Closure-TAP 215 Safe Routes to School 200,000 440, 216 CDBG - sidewalk and ADA improvements 100,000 100, SUBTOTAL 615,254 768, Utilities Water 217 Radio Meter Read Conversion Pilot 200,000 218 Burcham Valve Repairs 30,000 Lead and Copper Rule Compliance-Lead component removal 220 Water Main Lining - Pilot 160,000 Water Tower-500,000 Gallon (Size to be finalized with reliability study) 222 Abbey Road Wet Interior Coating Sewer 223 SRF Michigan/Harrison SRF Woodingham pump station, emergency generator, 2% interest (44%- Meridian Township) 225 SRF - Wilmarth Sewer Outfall Removal 226 Sewer Capacity Improvements Regulator Performance Improvement (Beal, Sunset, Center) SUBTOTAL 1,315,000 1,025, Water Resource Recovery Facility SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SRF- Aeration, primary ciarmers, construction new secondary clarifiers,	2,300,00 25,000 325,00	100,000 100,000 590,000 370,000 2,300,000 325,000 2,600,000 115,000	0 100,000 0 150,000 0 325,000	200,000	350,	32,040	30,000 1,950,000 160,000 400,000			2,100,000	145,960 1,300,000		
TAP 215 Safe Routes to School 200,000 440, 216 CDBG - sidewalk and ADA improvements 30,000 100, 217 Radio Meter Read Conversion Pilot 200,000 218 Burcham Valve Repairs 30,000 219 Lead and Copper Rule Compliance-Lead component removal 200 Water Main Lining - Pilot 160,000 220 Water Main Lining - Pilot 160,000 221 Mater Tower- 500,000 Gallon (Size to be finalized with reliability study) 222 Abbey Road Wet Interior Coating Sewer 223 SRF Michigan/Harrison SRF Woodingham pump station, emergency generator, 2% interest (44%- Meridian Township) 225 SRF - Wilmarth Sewer Outfall Removal 226 Sewer Capacity Improvements 227 Regulator Performance Improvement (Beal, Sunset, Center) SUBTOTAL 1,315,000 1,025, water Resource Recovery Facility SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SKF- Aeration, primary ciarmers, construction new secondary clarifiers,	2,300,00 25,000 325,00	100,000 100,000 590,000 370,000 2,300,000 325,000 2,600,000 115,000	0 100,000 0 150,000 0 325,000	200,000	350,		30,000 1,950,000 160,000 400,000			2,100,000	1,300,000		
CDBG - sidewalk and ADA improvements 100,000 100, 100, 100, 100, 100, 100,	2,300,00 2,5,000 325,00	100,000 100,000 590,000 370,000 2,300,000 325,000 2,600,000 115,000	0 100,000 0 150,000 0 325,000	200,000	350,	00 95,984	30,000 1,950,000 160,000 400,000			2,100,000			
SUBTOTAL 615,254 768,	2,300,00 25,000 25,000 25,000	2,300,000 370,000 2,300,000 325,000 2,600,000 115,000	0 150,000	200,000	350,	00 95,984	30,000 1,950,000 160,000 400,000			2,100,000	1,647,270		
Utilities Water 217 Radio Meter Read Conversion Pilot 200,000 218 Burcham Valve Repairs 30,000 Lead and Copper Rule Compliance-Lead component removal 325,000 325, 220 Water Main Lining - Pilot 160,000 Water Tower- 500,000 Gallon (Size to be finalized with reliability study) 222 Abbey Road Wet Interior Coating Sewer 223 SRF Michigan/Harrison SRF Woodingham pump station, emergency generator, 2% interest (44%- Meridian Township) 225 SRF - Wilmarth Sewer Outfall Removal 226 Sewer Capacity Improvements Regulator Performance Improvement (Beal, Sunset, Center) SUBTOTAL 1,315,000 1,025, Water Resource Recovery Facility SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SRF- Aeration, primary ciaritiers, construction new secondary clarifiers,	2,300,00 25,000 325,00	2,300,000 325,000 325,000 2,600,000 115,000	0 325,000		350,	95,984	30,000 1,950,000 160,000 400,000			2,100,000	1,647,270		
Water 217 Radio Meter Read Conversion Pilot 200,000 218 Burcham Valve Repairs 30,000 Lead and Copper Rule Compliance-Lead component removal 325,000 325, 220 Water Main Lining - Pilot 160,000 Water Tower- 500,000 Gallon (Size to be finalized with reliability study) 222 Abbey Road Wet Interior Coating Sewer 223 SRF Michigan/Harrison SRF Woodingham pump station, emergency generator, 2% interest (44%- Meridian Township) 225 SRF - Wilmarth Sewer Outfall Removal 226 Sewer Capacity Improvements Regulator Performance Improvement (Beal, Sunset, Center) SUBTOTAL 1,315,000 1,025, Water Resource Recovery Facility SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SRF- Aeration, primary ciaritiers, construction new secondary clarifiers,	25,000 325,00	325,000 325,000 2,600,000 115,000		325,000			30,000 1,950,000 160,000 400,000						
Water 217 Radio Meter Read Conversion Pilot 200,000 218 Burcham Valve Repairs 30,000 Lead and Copper Rule Compliance-Lead component removal 325,000 325, 220 Water Main Lining - Pilot 160,000 Water Tower- 500,000 Gallon (Size to be finalized with reliability study) 222 Abbey Road Wet Interior Coating Sewer 223 SRF Michigan/Harrison SRF Woodingham pump station, emergency generator, 2% interest (44%- Meridian Township) 225 SRF - Wilmarth Sewer Outfall Removal 226 Sewer Capacity Improvements Regulator Performance Improvement (Beal, Sunset, Center) SUBTOTAL 1,315,000 1,025, Water Resource Recovery Facility SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SNF- Aeration, primary ciaritiers, construction new secondary clarifiers,	25,000 325,00	325,000 325,000 2,600,000 115,000		325,000			30,000 1,950,000 160,000 400,000						
Radio Meter Read Conversion Pilot 200,000 Burcham Valve Repairs Lead and Copper Rule Compliance-Lead component removal 200 Water Main Lining - Pilot Water Tower- 500,000 Gallon (Size to be finalized with reliability study) 222 Abbey Road Wet Interior Coating Sewer 223 SRF Michigan/Harrison SRF Woodingham pump station, emergency generator, 2% interest (44%- Meridian Township) 225 SRF - Wilmarth Sewer Outfall Removal 226 Sewer Capacity Improvements Regulator Performance Improvement (Beal, Sunset, Center) SUBTOTAL 1,315,000 1,025, Water Resource Recovery Facility SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SRF- Aeration, primary ciarifiers, construction new secondary clarifiers,	25,000 325,00	325,000 325,000 2,600,000 115,000		325,000			30,000 1,950,000 160,000 400,000						
218 Burcham Valve Repairs 30,000	25,000 325,00	325,000 325,000 2,600,000 115,000		325,000			30,000 1,950,000 160,000 400,000						
Lead and Copper Rule Compliance-Lead component removal 325,000 325, 220 Water Main Lining - Pilot 160,000 Water Tower- 500,000 Gallon (Size to be finalized with reliability study) 221 Abbey Road Wet Interior Coating Sewer 222 SRF Michigan/Harrison SRF Woodingham pump station, emergency generator, 2% interest (44%- Meridian Township) 225 SRF - Wilmarth Sewer Outfall Removal 226 Sewer Capacity Improvements Regulator Performance Improvement (Beal, Sunset, Center) SUBTOTAL 1,315,000 1,025, Water Resource Recovery Facility SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SRF- Aeration, primary ciaritiers, construction new secondary clarifiers,		2,600,000		325,000			1,950,000 160,000 400,000			2,200,000			
220 Water Main Lining - Pilot Water Tower- 500,000 Gallon (Size to be finalized with reliability study) 221 Abbey Road Wet Interior Coating Sewer 223 SRF Michigan/Harrison SRF Woodingham pump station, emergency generator, 2% interest (44%- Meridian Township) 225 SRF - Wilmarth Sewer Outfall Removal 226 Sewer Capacity Improvements Regulator Performance Improvement (Beal, Sunset, Center) SUBTOTAL 1,315,000 1,025, Water Resource Recovery Facility SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SKF- Aeration, primary ciaritiers, construction new secondary clarifiers,		2,600,000		520,000			160,000 400,000			2,200,000			
Water Tower- 500,000 Gallon (Size to be finalized with reliability study) 222 Abbey Road Wet Interior Coating Sewer 223 SRF Michigan/Harrison SRF Woodingham pump station, emergency generator, 2% interest (44%- Meridian Township) 225 SRF - Wilmarth Sewer Outfall Removal 226 Sewer Capacity Improvements Regulator Performance Improvement (Beal, Sunset, Center) SUBTOTAL 1,315,000 1,025, Water Resource Recovery Facility SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SRF- Aeration, primary ciarifiers, construction new secondary clarifiers,	2,600,000	115,000					400,000			2,200,000			
Sewer	2,000,000	115,000								2,230,000			
Sewer 223 SRF Michigan/Harrison SRF Woodingham pump station, emergency generator, 2% interest (44%- Meridian Township) 225 SRF - Wilmarth Sewer Outfall Removal 226 Sewer Capacity Improvements Regulator Performance Improvement (Beal, Sunset, Center) SUBTOTAL 1,315,000 1,025, Water Resource Recovery Facility SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SKF- Aeration, primary ciarritiers, construction new secondary clarifiers,							110,000						
223 SRF Michigan/Harrison SRF Woodingham pump station, emergency generator, 2% interest (44%- Meridian Township) 225 SRF - Wilmarth Sewer Outfall Removal 226 Sewer Capacity Improvements Regulator Performance Improvement (Beal, Sunset, Center) SUBTOTAL 1,315,000 1,025, Water Resource Recovery Facility SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SRF- Aeration, primary ciarifiers, construction new secondary clarifiers,		200,000 3,200,000	0										
2% interest (44%- Meridian Township) 225 SRF - Wilmarth Sewer Outfall Removal 226 Sewer Capacity Improvements Regulator Performance Improvement (Beal, Sunset, Center) SUBTOTAL 1,315,000 1,025, Water Resource Recovery Facility SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SRF- Aeration, primary ciarifiers, construction new secondary clarifiers,		200,000 3,200,000)										
226 Sewer Capacity Improvements Regulator Performance Improvement (Beal, Sunset, Center) SUBTOTAL SUBTOTAL 1,315,000 1,025, Water Resource Recovery Facility SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SRF- Aeration, primary ciarifiers, construction new secondary clarifiers,	200.00	200,000 3,200,00)					400,000		3 000 000			
Substance Subs	200,00		-	900,000				400,000 900,000		3,000,000			
Water Resource Recovery Facility SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SRF- Aeration, primary clarifiers, construction new secondary clarifiers,	0,000						150,000	350,000					
SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SRF- Aeration, primary clarifiers, construction new secondary clarifiers,	5,000 5,625,00	5,625,000 3,840,00	525,000	1,425,000			3,205,000	3,250,000		7,300,000			
SRF- Bio-solids and solids handling, digestor, and emergency power, 2% interest (40%-MSU, 33%- Meridian Township) SRF- Aeration, primary clarifiers, construction new secondary clarifiers,													
SRF- Aeration, primary clarifiers, construction new secondary clarifiers,										400,000			
clarifiers, gates, valves and piping) 2%	10,000							2,200,000		31,800,000			
interest /40%-MSIL 33%- Meridian SRF- Admin Building Renewal and Solar 2% interest (40%-MSU, 33%- Meridian Township)	500,00	500,000 6,000,000	0					500,000		6,000,000			
WRRF Facility and Process Upgrades (40%-MSU, 33%- Meridian Township) 300,000 200,	0,000 200,00	200,000 200,000	350,000	350,000				1,600,000					
232 CSO Facility Repairs Coleman Road Pump Station Design,	30,000							360,000					
SUBTOTAL 18,780,000 16,480,		700,000 6,200,00	350,000	350,000				4,660,000		38,200,000			
Dublic Works Facility	0,000 700,00												
Public Works Facility 234 Solar Field 200,000	700,00												
	0,000 700,00					70,000	50,000	60,000	20,000	 		<u> </u>	

	Capital Improvement Item	2022 Proposed	2023 Proposed	2024 Proposed	2025 Proposed	2026 Proposed	2027 Proposed	Income Tax (IT)	General Fund (GF)	Street Fund (SF)	Parking Fund (PF)	Water Fund (WF)	Sewer Fund (SEF)	Library Fund (LF)			Natural Resource Trust Fund (NRTF)	CBDG or *State Revolving Fund (SRF)	MDOT	DDA/BRA TIF (TIF)	Donation, Grant or Other (DON)	
IT D	sieste																					
	ojects																					
235	No Projects at this time							1														
	SUBTOTAL																					
Davi	tour																					
	town																					
	Sidewalks 100 Block of Abbot		150,000																	150,000		
_	300 Block of E. Grand River Ave.		150,000	•	150,000															150,000		+
	400 Block of E. Grand River Ave.				150,000	150,000														150,000		
	100/200 Block M.A.C. Ave.			100,000		150,000														100,000		+
	500 Block of E. Grand River Ave.			100,000			150,000													150,000		
240	Bike Loops						100,000													100,000		
241	400 Block of E. Grand River Ave.																					
	500 Block of E. Grand River Ave.																					
- 12	Landscaping																					
243	400 Block of E. Grand River Ave.					5,500														5,500		
	500 Block of E. Grand River Ave.					2,222	5,500													5,500		
	300 Block of E. Grand River Ave.				5,500		2,000													5,500		
	Refuse & Recycling Systems				5,000															2,000		
246	100/200 Block E. Grand River Ave.						26,300													26,300		
	300 Block of E. Grand River Ave.					13,146	·													13,146		
	400 Block of E. Grand River Ave.					13,146														13,146		
249	500 Block of E. Grand River Ave.				13,146															13,146		
	Newspaper Rack Enclosures																					
	300 Block of E. Grand River Ave.	1,250																		1,250		
251	400 Block of E. Grand River Ave.	1,250																		1,250		
252	500 Block of E. Grand River Ave.	1,250																		1,250		
253	600 Block of E. Grand River Ave.	1,250																		1,250		
254	100/200 Block of E. Grand River Ave.	1,250																		1,250		
	Street Furniture																					
255	300 Block of E. Grand River Ave.																					
256	400 Block of E. Grand River Ave.																					
257	500 Block of E. Grand River Ave.																					
	600 Block of E. Grand River Ave.																					
259	100/200 Block of E. Grand River Ave.																					
	Amenities/Planters																					
260	400 Block of E. Grand River Ave.					2,400														2,400		
	500 Block of E. Grand River Ave.					,	2,400													2,400		
	Tobacco/Ash Urns						,															
	400 Block of E. Grand River Ave.																					
	500 Block of E. Grand River Ave.																					
	Signage																					
	Wayfinding Signs																					
						-											-					
	SUBTOTAL	6,250	150,000	100,000	168,646	184,192	184,200													793,288		
Park																						
265	Parking facilities restoration projects	250,000	250,000		250,000						750,000											
																					<u> </u>	
	SUBTOTAL	250,000	250,000		250,000						750,000											
	TOTAL	10,448,192	7,622,461	13,510,817	14,423,217	8,356,284	10,726,456	935,000	13,662,000	10,358,384	750,000	13,522,819	5,932,758	866,000	0	20,000	1,790,125	7,900,000	6,896,903	793,288	1,673,500	0

Table 2 Schedule of Bonded Indebtedness FY2021 - FY2027

Rev. 02/11/2021

DEBT SERVICE SCHEDULE (principal and interest) CITY OF EAST LANSING

CITY OF EAST LANSING	Year	Amount	Type of	Funding	Current			Future	Years			Future Six-Year
BOND PROJECT	Issued	of Issue	<u>Debt</u>	Source	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	<u>Total</u>
Capital Improvements (refinanced 2016)	2008	795,000	GOLTD	General	54,050	57,700	61,200	24,000	23,200	22,400	21,600	210,100
Avondale Square (refinanced 2018) SUBTOTAL GENERAL DEBT SERVICE	2010	2,365,000	GOLTD	Gen/CIP	181,816 235,866	<u>181,568</u> 239,268	<u>182,210</u> 243,410	182,645 206,645	<u>177,873</u> 201,073	178,100 200,500	173,120 194,720	1,075,516 1,285,616
Section 108 Loan (FY20 includes additional payments)	2006	1,500,000	GOLTD	HUD-CDBG	228,812	_	_	_	-	-	-	-
DDA Refinancing Bonds - City Center	2015	2,850,000	GOLTD	DDA	331,719	340,339	352,805	354,128	324,513	-	-	1,371,785
Michigan Transportation Bonds	2009	1,540,000	GOLTD	Streets	137,540	137,250	136,730	135,980	-	-	-	409,960
ENTERPRISE FUND DEBT												
City Center/New Ramp (refinanced 2005 and 2015)	2000	12,500,000	LTD. TAX	Parking	827,600	830,400	827,000	827,600	832,000	-	-	3,317,000
Stonehouse Village III/Lot 11 Series A (refinanced 2016)	2007	2,160,000	LTD. TAX	Parking	121,775	125,125	123,325	125,925	128,325	130,525	132,525	765,750
Stonehouse Village III Series B (refinanced 2016)	2007	1,550,000	LTD. TAX	Parking	95,162	96,646	96,528	102,736	106,775	107,304	110,861	620,850
2011 Bonds Series A Parking Improvements	2011	2,000,000	LTD. TAX	Parking	157,519	156,491	155,148	156.542	157,506	155,364	155,689	936,740
MAC Garage Rehab	2016	5,960,000	LTD. TAX	Parking	361,088	362,820	364,152	365,137	360,757	361,151	361,005	2,175,022
PARCS Installment Purchase Contract	2016	1,430,000	Installment Loan	Parking	217,906	219,275	215,600	216,881	· -	-	-	651,756
SUBTOTAL PARKING DEBT					1,781,050	1,790,757	1,781,753	1,794,821	1,585,363	754,344	760,080	8,467,118
Public Service Garage (refinanced 2012)	2003	6,860,000	LTD. TAX	Garage	387,825	388,375	388,625	390,250	386,625	392,875	388,750	2,335,500
Public Service Garage (refinanced 2014)	2004	2,500,000	LTD. TAX	Garage	174,680	170,982	177,200	173,174	174,148			695,504
SUBTOTAL GARAGE DEBT					562,505	559,357	565,825	563,424	560,773	392,875	388,750	3,031,004
2011 Bonds Series A Water Improvements	2011	1,500,000	LTD. TAX	Water	118.153	117,382	116,375	117.420	118.144	116,536	116,781	702,638
Coleman Road Deferred SA (refinanced 2016)	2007	600,000	LTD. TAX	Water/Sewer	62,342	63,559	71,056	71,802	74,258	69,737	71,865	422,277
Albert Street Sewer Improvements	2012	1,370,000	LTD. TAX	Sewer	90,225	88,275	91,325	89,575	92,825	90,950	89,075	542,025
2013 Relief Sanitary Sewer Installation	2013	2,935,000	LTD. TAX	Sewer	169,989	167,389	169,739	167,039	169,289	171,439	168,539	1,013,434
2015 SRF Loan WRRF Improvements	2015	15,000,000	REV	Sewer	964,125	962,875	961,250	964,250	961,750	963,875	960,500	5,774,500
2017 SRF Loan WRRF Improvements ***	2017	29,500,000	REV	Sewer	1,794,287	1,827,675	1,827,050	1,825,675	1,828,487	1,830,425	1,826,550	10,965,862
2019 SRF Loan WRRF Improvements ***	2019	49,624,258	REV	Sewer	721,779	2,861,983	2,865,833	2,863,833	2,865,983	2,867,233	2,867,583	17,192,448
CSO Phase III	2004	9,605,000	REV	Sewer	551,065	555,493	554,656	553,606	552,343	554,477		2,770,575
SUBTOTAL WATER AND SEWER					4,471,965	6,644,631	6,657,284	6,653,200	6,663,079	6,664,672	6,100,893	39,383,759
TOTAL DEBT SERVICE/ALL FUNDS	0 '11' '	::	P		\$ 7,749,457	\$ 9,711,602	\$ 9,737,807	\$ 9,708,198	\$ 9,334,801	\$ 8,012,391	\$ 7,444,443	\$ 53,949,242

Total Bonded Indebtedness as of June 30, 2020 was \$95.9 million (principal outstanding)

^{*** -} loans are in drawdown status, amounts shown represent balance drawn as of date noted at top